

Performance Management Board

Tuesday, 27 November 2018

Performance Monitoring Quarter 2 2018/19

Report of the Executive Manager – Transformation and Operations

1. Purpose of report

- 1.1. This report provides an update on the progress of the Corporate Strategy 2016-20, including the performance indicators within the Corporate Scorecard.
- 1.2. The contents of this report have not been considered by any other committee.

2. Recommendation

It is RECOMMENDED that

- a) Performance Management Board consider the progress of the Corporate Strategy
- b) Performance Management Board consider the progress of the identified exceptions.

3. Reasons for recommendation

Following the good practice established by the Performance Management Board, exceptions and highlights in the corporate scorecard have been considered for this report.

4. Supporting information

- 4.1. The corporate scorecard, Appendix 2, includes detailed progress reports for each Corporate Task, and the corporate basket of performance indicators as selected by the group at its meeting on 29 September 2016.
- 4.2. When reviewing performance, Members are reminded that the Council is operating within a backdrop of diminishing resource. Resources are carefully managed and allocated to achieve the Council's agreed priorities. Whilst in general terms performance is being maintained with less available resource, this may not always be the case.

- 4.3. Performance highlights there are two selected for this report:
- **LINS24 Number of affordable homes delivered –** the number of homes completed during quarter 2 has increased significantly, the total of 121 has already achieved the target for the year.
- LITR13 Level of income generated through letting property owned by the Council but not occupied by the Council – occupation remains high and income has therefore been maximised by reduction in void periods.
- 4.3 Performance exceptions in quarter 2 there is one new exception:
- LIFCS43 Percentage of Community Support Grant allocation spent to date the percentage spend is lower than usual for quarter 2 at 16.51%. The scheme has been promoted to Councillors and they have also been advised of the early closing date for applications on 28 February 2019.
- 4.4 Progress of performance exceptions reported in quarter 1:
- LICO41 Percentage of householder planning applications processed within target times – performance has dropped lower than quarter 1 to 76% compared to the target of 88% as a result of staff vacancies and increased workload.
- LICO46a Percentage of appeals allowed against total number of major planning applications determined by the authority performance has improved to 11% from 12.5% in quarter 1. Two appeals have been allowed against 18 major applications in the first 6 months.
- LINS06 Cumulative number of fly tipping cases (against cumulative monthly comparison for last year) fly tipping reports have been rising year on year both locally and nationally, with 535 made in the first 6 months. A number of fly tippers have been caught and a vehicle has been seized. A successful prosecution was achieved and followed by some high profile publicity to act as a deterrent.
- LINS32 Average waiting time of applicants rehoused by Choice Based
 Lettings this indicator has improved since quarter 1 from 38 to 37 weeks
 but is still over the target of 35 weeks. As explained on previous occasions
 this is subject to factors that determine property types available and length of
 time on the waiting list of successful applicants.
- LINS39 Vehicle crimes per 1,000 population the current value of 2.77 relates to 312 reported offences, an additional 139 offences for quarter 2, lower than 173 in quarter 1. Campaigns continue to be directed at crime hotspots at some supermarket and hotel car parks in West Bridgford to alert vehicle owners.

4.4 Progress of corporate tasks

All of the Strategic Tasks are underway and many are progressing well, however due to the ambitious plans the Council has for growth and some changing priorities since the Corporate Strategy was written, activity for some of the tasks / sub-tasks will be limited during the next two years, whilst reporting will be more focussed on emerging sub-tasks that are part of the current priorities.

The regeneration works in Cotgrave continue to progress, the Multi-Service Centre is complete and partners will move in early in November 2018. Growth Boards are continuing to work on the action plans that will support economic growth, and each area has been making good progress. Local Plan Part 2 was submitted to the Planning Inspectorate for examination on Friday 10 August 2018, a timetable has been drawn up and adoption is now expected in April 2019 if the plan is found to be sound.

5 Risks and uncertainties

Risks linked to the Corporate Strategy and the Council's performance are managed by the Risk Management Group and monitored at Corporate Governance Group. Effective performance management by the Board helps to mitigate the risk should the Council fail to deliver the Corporate Priorities or maintain good performance.

6 Implications

6.3 Financial implications

There are no financial issues arising from this report.

6.4 Legal implications

There are no legal issues arising from this report.

6.5 Equalities implications

There are none for this report.

6.6 Section 17 of the Crime and Disorder Act 1998 implications

There are none for this report.

7 Link to corporate priorities

This report links to all of the Corporate Strategy key themes of:

 Delivering economic growth to ensure a sustainable, prosperous and thriving local economy

- Maintaining and enhancing our residents' quality of life
- Transforming the Council to enable the delivery of efficient high quality services.

8 Recommendations

It is RECOMMENDED that

- a) Performance management Board consider the progress of the Corporate Strategy
- b) Performance management Board consider the progress of the exceptions identified throughout the year.

For more information contact:	Kath Marriott Executive Manager – Transformation and Operations 0115 9148291 kmarriott@rushcliffe.gov.uk
Background papers available for Inspection:	None.
List of appendices:	Appendix 1 – Performance Monitoring Quarter 2

Strategic Tasks

Delivering economic growth to ensure a sustainable, prosperous and thriving local economy

Current Task Status	ST1620_01		Lead officer	Success measurement	
	Develop a programme of Growth Boards initially focusing on West Bridgford, Bingham and Radcliffe on Trent to support economic growth and infrastructure in these areas		Kath Marriott	A long term vision for each area, which meets the needs of new and existing residents and businesses as well as contributing to the Borough as a whole, exists and is used by all relevant stakeholders in decision making	
Target date	31-Mar- 2020				with retailers on Melton Road or improvements, including:
Completed Date		Progress	Work is taking place following a request for extending the shop Melton Road Options for installing furniture Replacing the exist Installing Christmas Creating a Christmas Creating a Christmas Creating a Christmas This update was provided and who also recest square masterplan. Board are working to the East Leake Grows Severn Trent Water a issue has been ident prioritise the work. A Notts County Council improvements at the Council are coming to and provide cost of the Bingham Master the Board are inviting representative from the Highways. The Radcliffe on Trecostings from East Mat the train station. The Radcliffe on Trecostings from East Mat the train station.		s lights as retail trail to increase footfall. vided to the West Bridgford Growth ived an update about the Tudor The design is now agreed and the get costs for these improvements. wth Board received an update from about the capacity assessment. An iffied and a report outlines ways to meeting has also been held with ill Highways about possible T-junction and East Leake Parish up with some ideas for NCC to review

Performance Measures & Indicators	Risks
Publish report of the West Bridgford Commissioner by December 2016 – COMPLETE	
Complete assessment of need for future Growth Boards in the Borough by March 2017– COMPLETE	CRR_TR17 Inability to draw down Growth Deal 2 funding within
Identify funding and investment opportunities following the publication of the Tudor Square Masterplan and retail study by March 2018 – ONGOING	specified timescales
Create actions plans for the Growth Boards by March 2018 – COMPLETE	

Current Task Status	ST1620 02			Lead officer	Success measurement
				Chief Executive	An efficient Council that leverages the best advantage from partnership activities for the residents and businesses of Rushcliffe
Target date	31-Mar- 2020		The Strategic Growth Board meeting on 15 October 201 received a presentation from East Midlands Airport outlining their growth plans, Nottinghamshire County Council updated the group on their Place Departmental		
Completed Date		Progress	strategy, an update about progress on the strategic sites and an update from the Big Business event. The consultation for the D2N2 Strategic Economic Plan commenced on 24 October 2018 and a response from Rushcliffe Borough Council will be prepared.		
Performance Measures & Indicators			Risks		
LIFCS60 Value to date of savings generated as a result of partnership activities					2 Failure of public sector s/ withdrawal of financial
LIFCS61 Number of new initiatives operational resulting from work with Collaboration Partners including Combined Authority and D2N2			support	s/ withtrawarof financial	

Current Task Status	ST1620_03	ST1620_03			Success measurement	
	Strategy to asset portfo	e Asset Inve maximise the plio as the co in the Strate	ne Council's onditions	Peter Linfield	Income from the Council's investments is maximised to protect and secure the future provision of services to the community	
Target d	31-Mar- 2020	Progress		ess on the Asset Investment Strategy has to current market conditions. Acquisitions to		
Complet	ted		date include	e:	·	

Date		 Bard Find The activity Asset Investigation Governance 	resulting from the strategy is reported to the tment Group and thereafter the Corporate
Performance Measures & Indicators		ors	RISKS

Performance Measures & Indicators	Risks
LIFCS13 Percentage of Investment Strategy committed	CRR_FCS08 Inadequate capital resources
	CRR_FCS12 Risk and return from Asset Investment Strategy

Current Task Status	IST1690 NA			Lead officer	Success measurement
	Work with partners to progress infrastructure projects, including: • Improvements to the A52 • Improvements to the rail connections between Nottingham and Grantham • Feasibility of a fourth Trent crossing				Residents and businesses benefit from improved road and rail infrastructure links in key areas of the Borough
Target date	31-Mar- 2020		Radcliffe on Trent are co accordance with the ove be confirmed by Highwa discussions initiated with Newark and the Borougl	n Robert Jenrick the MP for n Council Growth Boards	
Completed Date		Progress	regarding longer term as between A46 at Binghar was sent to the Minister Multi Modal Study be un minister confirmed that t further consideration for Investment Strategy (RIS considered covering the however emphasised the requests for similar fund could be given as to suc Rushcliffe Borough Could	cliffe on Trent a letter port requesting a further. The response from the st would be included for hase of the Road scurrently being for 2020-2025. It was, ere a lot of current erefore no guarantees.	
			Nottingham to Grantham Stakeholder Group has finalised the business case for improved services at Bingham and Radcliffe on Trent railway stations (Poacherline). The business case together with endorsements have been submitted to Government for consideration and use as part of the consultation exercise prior to the procurement/refranchising of East Midlands rail services. Feedback is still awaited. Rushcliffe Borough Council supported the commissioning		

of a further study in conjunction with partners to consider the benefits of constructing a new 'fourth' river crossing to the east of the City. This proposal is currently not being progressed.

Performance Measures & Indicators	Risks	
Complete feasibility study for the fourth Trent crossing by March 2017 – COMPLETE		
Complete feasibility study for improvements to rail connections by March 2018 – COMPLETE	CRR_CO02 Failure of public sector partnerships/ withdrawal of financial support	
LICO60a Contributions received as a percentage of current developer contributions		
LICO60b Value of future developer contributions to infrastructure funding		

Current Task Status	ST1620_05		Lead officer	Success measurement		
	Regenerate Cotgrave		Kath Marriott	Residents and businesses benefit from improved road and rail infrastructure links in ke areas of the Borough		
Target date	31-Mar- 2020		The retail units and business centre were completed at the end of May 2018 and six have been let to date. The multi service centre achieved practical completion on 15 October 2018. The partners will relocate early in			
Completed Date		Progres s	November 9 November The tender October 20 Work is cui	November and a launch / press event is being planned for 9 November 2018. The tenders for the public realm work were issued in October 2018 and work is due to start in January 2019. Work is currently being undertaken to explore options for Phase 2 of the project (units 1 to 4), which were not part of		
Performanc	e Measures	& Indica	tors		Risks	
Planning app September 2			Cotgrave T	own Centre by	CRR_CO02 Failure of public	
	LITR30 Number of apprenticeships created as part of the of Cotgrave development			part of the of	sector partnerships/ withdrawal of financial support	
LITR31 Perce completed	LITR31 Percentage of new private homes on the colliery site completed				CRR_TR17 Inability to draw	
LITR32 Perce completed	ITR32 Percentage of new affordable homes on the colliery site ompleted				down Growth Deal 2 funding within specified timescales	
LITR33 Percentage of new homes on the colliery site occupied						
LITR34 Percentage of employment units on the Cotgrave colliery site occupied						

Current Task Status	ST1620_06	Lead officer	Success measurement		
	Contribute towards economic growth in the Borough	Kath Marriott	The Borough is a more prosperous area with an improved offer to attract new investment creating new employment opportunities and ensuring thriving local businesses		
Completed Date	31-Mar- 2020 Progre	which was a the feedbace The event in of the Gove discussions Rushcliffe. provide upd The Digital place on 28 approximate presentation in search ar for networki very positive June 2019. An Innovatic 2018 on bel This will be themes of to The first me October 20 CWC Group A public pro Rushcliffe A Growth Hub	ess event was held on 25 September 2018 attended by approximately 20 businesses and ak following the event has been very positive. Included presentations including an overview rnment Industrial Strategy and round table about what this means for businesses in The intention is to host annual events and lates to the big businesses twice a year. Growth Programme showcase event took September 2018 and was attended by ely 70 businesses. There were a series of as covering: what's new in social, what's new and data segmentation. There was opportunity and the feedback from the event has been e. There may be another showcase event in on Seminar is being planned for 12 November half of all local authorities in Nottinghamshire. The held at Rushcliffe Arena and will focus on the owns, transport and technology. The etting of the Fairham Board was held on 23 attended by City and County Councils and the lead landowner and developer. The event has been event has been event in the lead landowner and developer.		
			The Rushcliffe Business newsletter will be published at the end of November 2018.		
Performanc	e Measures & Indic	ators	Risks		

Performance Measures & Indicators	Risks
Submit funding application for Sustainable Urban Development (SUD) funding to Nottingham City Council by July 2016.	
LITR35 Percentage of Growth Deal money drawn down and allocated	
LITR36 Percentage of new homes at the Land North of Bingham completed	

Maintaining and enhancing our residents' quality of life

Current Task Status	1511620 07			Lead officer	Suc	cess measurement		
	Activate the Leisure Strategy to best provide leisure facilities and activities as the conditions prescribed in the Strategy arise			Dave Mitchell Rushcliffe residents continue to bene from superb leisure facilities across the Borough helping them to maintain healthy lifestyles with easy access to range of leisure facilities				
Target date	31-Mar- 2020		stud Cer	dy into the op otre on the To	tions ot Hi	e findings of a detailed feasibility for replacing Bingham Leisure Il School site on 10 July 2018. It to technical challenges and costs of		
Completed Date		Progress	all p inve and Cha	ootential sites estigate the b leisure deve apel Lane Bin	a further study was required to ess case for a mixed commercial ent of Council owned land at n. This work has commenced and binet early in 2019.			
Performanc	e Measures	& Indicate	ors			Risks		
Complete red December 2			e Ce	ntre by				
Arena leisure COMPLETE	e centre ope	rational by	Janu		CRR_FCS20 Failure to properly manage and deliver significant projects - Leisure and Office move			
Complete re- 2017 – COM		alton Golf C		200000 200000				
LICO61a Percentage increase in population taking part in sport and physical activity at least twice in last month								
LIFCS01 Percentage of users satisfied with sports and leisure centres								

Current Task Status	ST1620_08		Lead officer	Success measurement
	Facilitate activities for Children and Young People to enable them to reach their potential		Mitchell	Young people in Rushcliffe are provided with a range of opportunities to develop their self-confidence, knowledge and skills to enable them to play an active role in their community and be ready for the world of work.
Target date	31-Mar- 2020	Progress	YouNo	final element of the YouNG goes Euro project, the steam organised a multiplier event called ation YouNG which took place at Rushcliffe Arena

		on 6 July 2018.
Completed Date		The event incorporated the two main elements of YouNG; Business and Education, with schools and business from across the district invited to a conference on employability skills and business networking. For many young people this represented their first opportunity to attend a business conference and to network and build connections with the business community across Rushcliffe. The event was attended by over 280 delegates with an approximate 50/50 split of businesses and schools in attendance.

Performance Measures & Indicators	Risks
Establish the format of YouNG as a Community Interest Company by December 2016	
LICO70a Number of young people engaged with positive futures programme	
LICO70b Number of work experience places organised	
LICO70c Number of apprenticeships organised within the Council	

Target date Deliver Part 2 of the Rushcliffe Local Plan Target date 31-Mar-2020 The Local Plan Part 2 was submitted to the Planning Inspectorate for examination on 10 August 2018, which means the examination process has commenced. The examination hearings are due to take place between 27 November and 13 December 2018. Progress Progress The indicative Local Plan timetable at this stage is: Submission of plan (plus all representations and supporting evidence) for examination – August 2018 Public examination of plan – August 2018 to February 2019	Current Task Status	ST1620_09		Lead officer	Success measurement		
Target date Inspectorate for examination on 10 August 2018, which means the examination process has commenced. The examination hearings are due to take place between 27 November and 13 December 2018. Progress The indicative Local Plan timetable at this stage is: Submission of plan (plus all representations and supporting evidence) for examination – August 2018 Public examination of plan – August 2018 to February					wanting to relocate within or move to the Borough have adequate access to		
Completed Date Progress Examination hearings are due to take place between 27 November and 13 December 2018. The indicative Local Plan timetable at this stage is: • Submission of plan (plus all representations and supporting evidence) for examination – August 2018 • Public examination of plan – August 2018 to February	i Lardet date i			Inspectorate fo	or examination on 10 August 2018, which		
Able to adopt the plan – April 2019.			Progress	means the examination process has commenced. The examination hearings are due to take place between 27 November and 13 December 2018. The indicative Local Plan timetable at this stage is: Submission of plan (plus all representations and supporting evidence) for examination – August 2018 Public examination of plan – August 2018 to February 2019			

Performance Measures & Indicators	Risks	
Complete second stage of Green Belt Review by December 2016	CRR_CO04 Inability to demonstrate a five year supply of	
Adopt part two of the Local Plan by December 2017	deliverable housing sites against	
LICO74 Number of Neighbourhood Plans adopted	the housing target leading to further development on	
LICO75 Percentage of homes built on allocated sites at key rural settlements	unallocated sites	
LICO76 Percentage of new homes built against the target within the Local Plan		

Transforming the Council to enable the delivery of efficient high quality services

Current Task Status	ST1620_10			Lead officer		Success measurement		
	Deliver the Medium Term Financial Strategy (MTFS)			Peter Linfield		Residents are confident that the Council is well run, financially sound and delivering the services they need		
Target date	31-Mar- 2021	Progress	In year p	rogress	is on ta	rget to deliver the required		
Completed Date		Progress	savings.					
Performanc	e Measures	& Indicato	ors		Risks			
LIFCS15 Value of savings achieved by the Transformation Strategy against the programme at the start of the financial year						CRR_FCS13 Failure to deliver the		
LIFCS16 Percentage of residents believing the council provides value for money						Transformation Strategy		
LIFCS49 Pero			ied with the)				

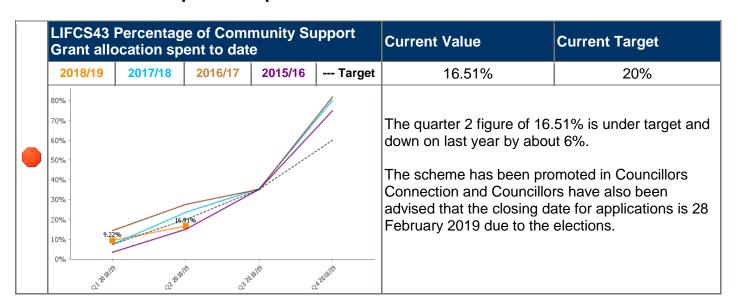
Current Task Status	ST1620_11		Lead officer	Success measurement		
	Continue to reduce cost and increase efficiencies		Kath Marriott	Residents are able to access Council services and information at a time and in a way that suits them		
Target date	31-Mar- 2020		A project to replace the council's Customer Relationshi Management system (CRM) is underway and is due to			
Completed Date			_	d of March 2019.		
Performanc	e Measures	& Indicato	rs	Risks		
LIFCS40 Com	nbined numbe	r of Social M	edia followers	CRR_CO02 Failure of public sector		
LITR03a Perc	entage increa	ise in self-sei	partnerships/ withdrawal of financial support			
LITR04 Perce of ways they of			ty CRR_TR12 Long term loss/failure of main			
LITR12b Perc delivered	entage of Cu	stomer Acces	ss Strategy	ICT systems		

Current Task Status	S11690 19			Lead officer	Success me	easurement		
	Continue to develop the Council's Property Portfolio to enhance the Council's financial position and deliver community outcomes			Kath Marriott	Property owned by the Council is utilised to its full potential or used to generate income for the Council enabling it to keep Council Tax as low as possible			
Target date	31-Mar- 2020	Progress	continues on 13 No	, with a repor 8 seeking app	ot - this project t due to go to Cabinet proval to relocate to			
Completed Date				•	s are ongoing s for the reloc	with Nottingham City ation.		
Performanc	e Measures	& Indicate	ors			Risks		
New Counci	l offices at R	ushcliffe A	rena oper	ational by sp	ring 2017	CRR_FCS12 Risk and return from Asset		
Complete Br	Complete Bridgford Hall building works by Spring 2017							
Finalise bus 2017	iness case fo	CRR_TR04 Failure to						
Preferred sit relocation by	properly manage our property assets							
Depot reloca	ated by Marc	h 2020						

Performance Highlights

			15/16	16/17	17/18	Q:	2 2018/19		18/19
Status	Ref.	Description	Value	Value	Value	Value	Target	Long Trend	Target
Neighbo	ourhoods								
	LINS24	Number of affordable homes delivered	79	73	112	121	54	1	108
Transfo	rmation								
>	LITR13	Level of income generated through letting property owned by the Council but not occupied by the Council	£1.23m	£1.24m	£984k	£732.5k	£657.8k	•	£1.32m

Performance Exceptions – quarter 2

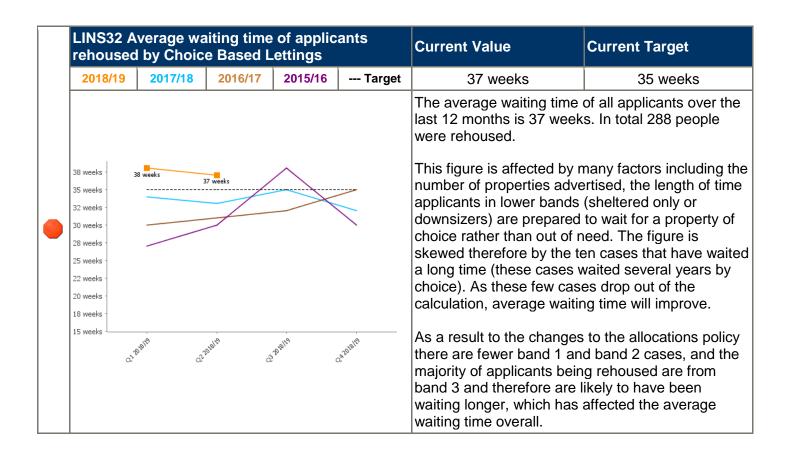


Performance Exceptions – quarter 2 progress update

	1 Percentage ations proce			Current Value	Current Target	
2018/	9 2017/18	2016/17	2015/16	Target	76.00%	88.00%
90.00% - 85.00% - 80.00% -	79.50% at 128eHs	76 augs	Belle	the Ballie	Performance on the dete householder planning ap target. This is due to a n including increased work schemes including sites emerging Part 2 of the Lovacancies - particularly the Officer post which remain recruitment exercises. Further options are now	plications is below number of factors, load, particularly Major identified in the ocal Plan, and staff ne Principal Planning ns vacant despite two

total num	Percentag ber of Ma ed by the	jor planni		Current Value	Current Target	
2018/19 Target				11.%	10%	
13% 12% - 12. 11% - 10% - 9% - 8% - 7% - 66% - 5% - 4% - 3% - 2% - 1% - 0%	1		g P		At the end of quarter 2 18 development have been have been allowed, result appeals allowed against applications determined whilst this is above our part 10%, this is influenced by Major applications determined applications determined in a greater increase in tapplications determined in a greater increase in tapplications. Furthermore, the national designation criteria are a over the preceding two yeapplying this criteria, the allowed against the number determined within the sail around 3.8%.	determined and two liting in a percentage of total number of of 11%. Derformance target of y the small number of mined during the current of the year, there should the number of in relation to the subject to appeal. Il return, upon which seessed, are measured ear period. When percentage of appeals ber of Major application

LINS06 Cumulative number of fly tipping cases (against cumulative monthly comparison for last year)			Current Value	Current Target		
2018/19	2017/18	2016/17	2015/16	Target	535	374
1000 - 900 - 800 - 700 - 600 - 500 - 400 - 200 - 100 - 0	a a a a a a a a a a a a a a a a a a a	35 20 20 20 20 20 20 20 20 20 20 20 20 20	agate ⁵	a depth	The number of reports of flincrease, currently 535 wh this time last year. This is a caused in part by an increa awareness and ease of rep We are actively supporting set up across Nottinghams undertake a number of join coming months. An on-going case is likely that and some high profile publications.	ich is 239 more than a national trend and is ase in both public porting. I a new fly tipping forum thire and expect to at initiatives in the



LINS39 V	ehicle crin	nes per 1,	000 popu	lation	Current Value	Current Target
2018/19	2017/18	2016/17	2015/16	Target	2.77	2.49
6.00 5.50 - 5.00 - 4.50 - 4.00 - 3.50 - 2.50 - 2.00 - 1.50 - 1.50 - 0.50 - 0.00	3 Chall	and the second s	in the state of th	A Andreite	Reporting of this crime is in partially as a result of charming implemented after a HMIC. In response we have and an educative campaign in Notts Police at known veh the Borough which include Asda car parks and also the Premier Innicar park. This leaving an advisory leaflet have been left on show what to offenders.	riges to reporting continue to undertake partnership with South icle crime hotspots withing both Morrisons and the Nottingham Knight campaign involves to on vehicles where items

Corporate Scorecard

Communities							
			Q	2018/19			
Status	Ref.	Description	Value	Target	Long Trend	Target	
	LICO41	Percentage of householder planning applications processed within target times	76.00%	88.00%	•	88.00%	
	LICO42	Processing of planning applications: Major applications dealt with in 13 weeks or agreed period	77.80%	70.00%	•	70.00%	
	LICO46a	Percentage of appeals allowed against total number of Major planning applications determined by the authority	11%	10%	?	10%	
	LICO46b	Percentage of appeals allowed against total number of Non-Major planning applications determined by the authority	0.4%	10%	?	10%	
	LICO59	Income received for fee earning pre planning application advices	£37,745.02	-	1	-	
?	LICO60a	Contributions received as a percentage of current developer contributions	41.55%	No target set		No target set	
?	LICO60b	Value of future developer contributions to infrastructure funding	£30.86m	No target set	•	No target set	
?	LICO70a	Number of young people engaged with positive futures programme	149	No target set	•	No target set	
?	LICO70b	Number of work experience places organised	Awaiting data	No target set	?	No target set	

^{*}Former LICO46 Planning appeals allowed against authority's decision – this indicator has been replaced by two separate indicators due to the implementation of new reporting to Government.

Finance & Corporate Services							
		Description	(2018/19			
Status	Ref.		Value	Target	Long Trend	Target	
	LIFCS10	Percentage of invoices for commercial goods and services which were paid by the authority in payment terms	97.86%	99.00%	•	99.00%	
	LIFCS13	Percentage of Investment Strategy committed	69%	70%	1	90%	
	LIFCS14	Value of income generated as a result of the Investment Strategy being activated	£279,392	£250,000	•	£250,000	
	LIFCS15	Value of savings achieved by the Transformation Strategy against the programme at the start of the financial year	£0.344m	£0.311m	•	£0.622	

	LIFCS20	Percentage of Council Tax collected in year	58.38%	58.38%	•	99.20%
	LIFCS21	Percentage of Non-domestic Rates collected in year	57.69%	55.92%	1	99.00%
Ø	LIFCS22	Average time taken to process Housing Benefit/Council Tax Benefit new claims and change events	7.27 days	8.5 days	•	8.5 days
	LIFCS43	Percentage of Community Support Grant allocation spent to date	16.51%	20%	•	85%
	LIFCS50	Number of complaints received by the council at initial stage	23	-	•	-

Neighbourhoods							
				2018/19			
Status	Ref.	Description	Value	Target	Long Trend	Target	
	LINS06	Cumulative number of fly tipping cases (against cumulative monthly comparison for last year)	535	374	•	995	
	LINS15	Percentage of food establishments achieving a hygiene rating of 4 or 5	90.0%	92.0%	•	92.0%	
	LINS18	Percentage of household waste sent for reuse, recycling and composting	53.70%	53.47%	•	50.00%	
	LINS24	Number of affordable homes delivered	121	54		108	
②	LINS25	Number of households living in temporary accommodation	10	10	•	10	
	LINS27a	Average length of stay of all households in temporary accommodation	5weeks	15weeks		15weeks	
?	LINS29	Average length of stay of all households in temporary accommodation	34	-	?	-	
	LINS32	Average waiting time of applicants rehoused by Choice Based Lettings	37 weeks	35 weeks	•	35 weeks	
	LINS37	Domestic burglaries per 1,000 households	4.12	5.23	•	10.04	
	LINS38	Robberies per 1,000 Population	0.17	0.21	•	0.33	
	LINS39	Vehicle crimes per 1,000 population	2.77	2.49	•	4.98	
②	LINS51	Number of leisure centre users - public	718,043	669,950	•	669,950	
②	LINS60	Number of users of paid council car parks	299,060	274,000	•	274,000	

LINS29a Average length of stay of all households in temporary accommodation – due to legislation changes the collection of this indicator changed and has replaced the former LINS29.

Transformation							
				2018/19			
Status	Ref.	Description	Value	Target	Long Trend	Target	
	LITR01	Percentage of users satisfied with the service received from the Rushcliffe Community Contact Centre	100.0%	95.0%	•	95.0%	
	LITR03a	Percentage increase in self-serve transactions	3.94%	-		-	
	LITR09	Percentage of customer face to face enquiries to RCCC responded to within 10 minutes	88%	85%	•	85%	
	LITR11b	Percentage of telephone enquiries to RCCC resolved at first point of contact	86%	86%	•	86%	
	LITR12	Percentage of RBC owned industrial units occupied	99.26%	96%	1	96%	
	LITR13	Level of income generated through letting property owned by the Council but not occupied by the Council	£732528	£657875	•	£1326010	
	LITR15	Percentage of privately owned industrial units occupied	93.91%	92%	•	92%	
	LITR35	Percentage of Growth Deal money drawn down and allocated	48%	48%	-	48%	
	LITR36	Percentage of new homes at the Land North of Bingham completed	0%	0%	-	5%	
	LITR51	Corporate Sickness - number of days lost to sickness absence	2.83	4.00	•	8.00	
	LITR54	Number of apprenticeships organised within the Council	8	8	•	8	

Revenue Monitoring

		Period	16	
	Original Budget £'000	Revised Budget £'000	Projected Actual £'000	Variance £'000
Communities	1,103	1,306	1,261	-45
Finance & Corporate Services	3,470	3,391	3,344	-47
Neighbourhoods	4,611	4,713	4,707	-6
Transformation	2,501	2,798	2,916	118
Sub Total	11,686	12,208	12,228	20
Capital Accounting Reversals	-2,234	-2,234	-2,234	0
Minimum Revenue Provision	1,000	1,000	1,000	0
Total Net Service Expenditure	10,452	10,974	10,994	20
Grant Income (including New Homes Bonus & rsg)	-1,632	-1,632	-1,705	-73
Business Rates (including SBRR)	-2,990	-2,990	-2,990	0
Council Tax	-6,346	-6,346	-6,346	0
Collection Fund Surplus	-1389	-1389	-1256	133
Total Funding	-12,357	-12,357	-12,297	60
Surplus (-)/Deficit on Revenue Budget	-1,905	-1,383	-1,303	80
Capital Expenditure financed from				0
reserves	129	129	129	
[N. = 4 . 4 . 4 . 4 . 4 . 4 . 4 . 4 . 4 .				
Net Transfer to (-)/from Reserves	-1,776	-1,254	-1,174	80

Capital Monitoring

CAPITAL PROGRAMME MONITORING - SEPTEMBER 2018							
EXPENDITURE SUMMARY	Current Budget £000	Projected Actual £000	Projected Variance £000				
Transformation	9,483	6,648	(2,835)				
Neighbourhoods Communities	2,994 864	2,943 899	(51) 35				
Finance & Corporate Services Contingency	11,271 87	3,870 87	(7,401)				
FINANCING ANALYSIS	24,699	14,447	(10,252)				
Capital Receipts	(14,078)	(8,026)	6,052				
Government Grants	(1,026)	(1,026)	-				
Other Grants/Contributions Use of Reserves	(1,966) (600)	(1,966) (600)	-				
Internal Borrowing	(7,030)	(2,829)	4,201				
	(24,699)	(14,447)	10,252				
NET EXPENDITURE	-	-	-				